

REPUBLIC OF KENYA



**BARINGO COUNTY GOVERNMENT
COUNTY TREASURY AND ECONOMIC PLANNING**

22nd August 2017

TREASURY CIRCULAR NO. BCG/CT/BUDGET/05/VOL.1/77

**TO: CLERK COUNTY ASSEMBLY
COUNTY EXECUTIVE COMMITTEE MEMBERS
ALL ACCOUNTING OFFICERS
TOWN ADMINISTRATORS**

**BUDGET PREPARATION GUIDELINES FOR THE MEDIUM-TERM
EXPENDITURE FRAMEWORK (MTEF) PERIOD 2018/19 – 2020/21**

Purpose

1. The purpose of this Budget Circular is to inform and guide Departments and County Government Entities on the preparation of the Medium Term Budget for 2018/19– 2020/21 MTEF period and the key dates for its delivery. The circular is prepared in accordance to section 128(2) of the Public Finance Management Act no. 18 of 2012 and shall apply to all Departments and Entities.

Context of 2018/19 Budget Preparation

2. As you are aware, the economy is stable despite the negative effects of severe drought in the last one year and persistent insecurity in the borders of Baringo South, Baringo North and Tiaty sub counties. In this regard, the budget for the next MTEF period will be within the context of stimulating growth and creating jobs, reducing poverty, provision of water, enhancing food security and protecting the livelihoods of the poor and the most vulnerable members of our society. Therefore, emphasis will be given to:
 - Maintenance of a stable socio-economic environment and creating an enabling environment for tourism, investment and co-operative development ;

- Development of functional infrastructure facilities to support socio economic development;
- Ensuring access to quality health care and clean environment to the county residents;
- Provision of sustainable access of clean and affordable water to the county residents;
- Upholding fairness, creating an all inclusive government that guarantees the welfare of all and the vulnerable in the society ;
- Achievement of food security and poverty reduction through prudent utilization of land and natural resources for production and employment creation;
- Skills Improvement of the youth through equipping vocational training centres and improving learning environment for early childhood centres;
- Enhancing governance, transparency and accountability in the delivery of public goods and service; and

3. It is therefore crucial for Sector Working Groups to ensure that they only consider proposals for funding which are aimed at supporting these objectives and County Government's priority policies as outlined in the County Integrated Development Plan (CIDP), Sector plans, Annual Development Plans (ADP) and Third Medium Term Plan towards realization of Vision 2030.

4. I wish to remind Accounting Officers that, sector proposal priorities agreed will be funded. It is therefore expected that by and large you will have to work on complying with the priorities as agreed within sectors. In particular, your spending priorities, including ongoing programmes, should be aimed at improving the efficiency of county government in delivering core services to the people. The county government will continue its prudent approach to budgeting through expenditure rationalization and optimal resource allocation as a measure of

realizing quicker economic-social growth and development.

Ongoing Projects

5. From inception of devolution, the county government has initiated several projects and some are still ongoing or stalled. The objective of initiated projects/programmes is to stimulate the economy and improve the living standards of the county residents. Some of these programmes have spilled over to this MTEF period. Sectors are therefore required to fully plan and allocate resources for completion of such programmes within the sector ceiling. In essence more focus should be given to the completion of ongoing projects and programs to make them fully functional hence providing the much needed services and benefits.

Public Expenditure Review (PER) and County Budget and Review Outlook Paper (CBROP)

6. The overall objective of PER and CBROP is to inform the budget process by providing an in-depth analysis of budget performance in the past period so as to inform future budget decisions. Ideally, this process is supposed to be a critical self assessment of each department to analyze own challenges, weaknesses and successes and then use that information to chart the way forward.
7. As you are aware, we have not been undertaking Departmental Public Expenditure Reviews (DPERs) on an annual basis and by a large extent it should have assisted departments to formulate more credible budgets. DPERs are meant to provide budgetary preparation by providing key information necessary for formulation of budgets on a timely basis.
8. In view of the above, and the need to enforce consistency between the budget and forward years, it has become necessary to have the PER, DPER and the launch of Sector Working Groups undertaken after every three financial years. In between these financial years, Sector Working Groups (SWGs) will only be meeting to assess policy changes and incorporating the same in the MTEF ceilings in a rollover process.
9. Accounting Officers should note that after the launch of the Sector Working Groups, the 2018/19 budget process will commence immediately with the undertaking of the CBROP and Departmental Public Expenditure Reviews. Each Department or Entity will be expected to undertake a detailed appraisal of the composition, allocation and utilization of previous allocation of expenditure covering the Financial Years 2015/16 to 2016/17 and CBROP for 2016/17. Detailed guidelines for undertaking

Departmental Public Expenditure Review (DPER) are provided in Annex IV of this Circular.

Programme Based Budgeting (PBB)

10. The county government will continue to entrench Programme/Performance Based Budgeting (PBB) in budget process so as to guarantee long term objective of efficiency and effectiveness in public spending. Our desired goal is to have a PBB system which is fully operational as required by the Public finance Management Act no. 18 of 2012.
11. This requires sectors under the guidance of SWG to develop programmes with activities, outputs and outcomes that they will ultimately defend before the relevant committees of the County Assembly if need arises. We have therefore prepared the ground for full adoption of the Programme/Performance Based Budgeting.
12. Over the last years, the county government has laid the necessary foundation for full adoption of the Programme/Performance Based Budgeting. Indicative Budgets for the previous financial years have provided useful insights for introducing the PBB. In this connection, the 2018/19 Sector Reports will continue to be prepared on the basis of programmes. The department of County Treasury and Economic Planning will be providing guidance in the process, including building of capacity where necessary. The format for presentation of Programme Based Budgets is indicated in Annex V.

Prioritization and Allocation of Resources

13. The county government will continue with its policy of expenditure rationalization with a view to funding only core services and reducing costs through the elimination of duplication and inefficiencies. These decisions will have implications in the budget ceilings to be provided in the County Budget Review and Outlook Paper (CBROP).
14. In support of the goal of reviving the economy and achieving sustainable growth, it is important that adequate resources are made available to support programmes outlined in the CIDP, Sector Plans and ADP. This therefore calls for establishment of transparent criteria for allocating resources amongst priority programmes.
15. The following criteria will serve as a guide for allocating resources:

- Linkage of the programme with CIDP, ADP and Sector Objectives
- Degree to which a programme addresses core poverty interventions
- Degree to which the programme is addressing the core mandate of the;
 - i. Sector Department
 - ii. Expected outputs and outcomes from a programme
 - iii. Linkage with other Programmes
 - iv. Cost effectiveness and sustainability of the programme
 - v. Other National Government plans

Capital Projects/Flagship Projects

16. Any proposal for additional allocation of resources must indicate a resultant increase in the final output of the sector or an increase in its efficiency with the adoption of new technology improvements. The proposed additional or new expenditure will have to be aligned with the sector mandate and should be subject to the available fiscal space and approved by the sector working group which the project falls.
17. The Proposed capital projects will have to be evaluated in the context of the following elements:
 - a) Priority for financing projects should be given to those projects that are in full compliance with the County Government regulations and priorities as outlined in the CIDP guidelines, ADP and Sector plans and should fully be justified for financing;
 - b) Sectors should indicate how their proposed projects will contribute to economic growth, job creation and increased citizen's welfare.

Public Finance Management and the County Assembly Standing Orders

18. Accounting Officers are reminded to adhere to PFM Act 2012 and that they shall be held liable in case of any breach of the law. It is also important to note that they might be called in to appear before the relevant Departmental Committees of the County Assembly to justify their programmes and budgets. In this connection, they are reminded to familiarize themselves with the requirements of the PFM Act 2012 and the County Assembly Standing Orders and comply with them accordingly.

Preparation and Submission of Sector Reports

19. Accounting Officers are reminded that the Sector Working Groups are the only recognized avenue for bidding for resources. It is important to

note that, there will be no funding outside the Sector Working Group framework. Departments are therefore required to fully participate in the relevant Sectors indicated in Annex II. The composition and terms of reference for Sector Working Groups are as indicated in Annex III.

20. Involvement of all the stakeholders in the county in the MTEF budget process is equally important. Accounting Officers are therefore expected to ensure that priorities are received and incorporated within the departmental budget proposals.
21. Sector Chairpersons are required to ensure that all activities of Sector Working Groups are completed on scheduled timelines, including the draft Sector Reports which should be ready for submission to the Treasury by end of October, 2017 in line with the format indicated in Annex VI.

Conclusion

22. Finally, Accounting Officers are requested to ensure strict adherence to these guidelines and to bring the contents of this Circular to the attention of all Officers working under them, including the Heads of the County Government Entities.

Geoffrey K. Bartenge

**COUNTY EXECUTIVE
BARINGO COUNTY TREASURY**

Copy to:

H.E THE GOVERNOR

H.E THE DEPUTY GOVERNOR

COUNTY SECRETARY

ANNEXES

ANNEX I: BUDGET CALENDAR FOR 2017/18 FINANCIAL YEAR

The following is the budget calendar for the financial year 2018/2019. Heads of departments are requested to adhere to the deadlines set so as to finalize the budget within the stated timelines.

| ACTIVITY | RESPONSIBILITY | DEADLINE |
|---|---------------------------------|---|
| Preparation of Annual Reports | County Treasury/ Departments | 30 th August 2017 |
| Preparation of Budget Circular | County Treasury | 15 th August -30 th August. |
| Updating/ developing county development plan | County Treasury/ Departments | July to 1 st September 2017 |
| Convene Sector working groups (SWG) for CADP and Budget process | County Treasury | 14 th September 2017 |
| Public participation CADP | County Treasury/ Departments | 18 th September -29 th September, 2017 |
| Approval of CADP by Executive | County Executive | 30 th September 2017 |
| Submit CADP to County Assembly | County Treasury | 1 st October, 2017 |
| Departmental expenditure review | Departments | September-October 2017 |
| Preparation of CBROP | County Treasury | 11 th to 15 th September 2017 |
| Draft County Budget Review and Outlook Paper (CBROP) | County Treasury | 15 th September 2017 |
| Finalize CBROP and present to CEC for approval | County Treasury | 30 th September 2017 |
| Submit CBROP to county assembly | County Treasury | 1 st October 2017 |
| Submit final Sector reports to county treasury | SWGs | 31 st October 2017 |
| Hold Sector hearings | County treasury/ SWGs | 10 th -12 th November 2017 |
| CRA gives county Revenue allocation | CRA | 24 th January 2018 |
| Preparation of the CFSP | County Treasury | 24 th January -15 th Feb.2018 |
| Submission of CFSP to CEC for approval | County Treasury | 22 th February 2018 |
| Submission of CFSP to county Assembly | County Treasury | 28 th February 2018 |
| Develop and issue guideline on | County Treasury | 1 st March 2018 |

| | | |
|---|-----------------------|--|
| Budget preparation | | |
| Submission of budget proposal to county Treasury | County Treasury | 9 th March 2018 |
| Public hearing for budget estimates | County Treasury | 14 th - 21 st March 2018 |
| Consolidation of draft Budget estimates | County Treasury | 23 th -27 st March 2018 |
| Submit of budget estimates to CEC for approval | CEC Finance | 3 rd April 2018 |
| Submit budget estimates to County Assembly | CEC Finance | 13 th April 2018 |
| Publicize the budget estimates | Treasury | 24 th April 2018 |
| Budget statement | CEC Treasury | 21 st June 2018 |
| County Assembly approves the budget and passes appropriation bill | County Assembly Clerk | 28 th June 2018 |
| Publicize the Appropriation bill | County Assembly Clerk | 31 st June 2018 |
| Issuing of Governor warrant | CEC Treasury | 31 st June 2018 |
| CEC warrant to accounting officers | CEC Treasury | 31 st June 2018 |

Annex II: Composition of Sector Working Groups

| SECTOR | VOTE NO. | SECTOR COMPOSITION |
|--|----------|-----------------------------------|
| AGRICULTURE AND RURAL DEVELOPMENT | | Agriculture |
| | | Livestock Development |
| | | Cooperative Development |
| | | Lands and Housing |
| | | Fisheries Development |
| GENERAL ECONOMICS AND COMMERCIAL AFFAIRS | | Trade |
| | | Tourism |
| | | Industrialization |
| | | Cooperative development |
| ENERGY INFRASTRUCTURE AND ICT | | Infrastructure |
| | | Roads |
| | | Transport |
| | | Energy |
| | | Public Works |
| | | ICT |
| ENVIRONMENT PROTECTION, WATER AND NATURAL RESOURCES | | Water and Irrigation |
| | | Agriculture |
| | | Environment and Natural resources |
| | | Forestry & Wildlife |

| | |
|---|---------------------------------------|
| HEALTH | Medical Services |
| | Public Health |
| EDUCATION | ECDE |
| | Vocational Training |
| PUBLIC ADMINISTRATION AND INTERNATIOANL RELATIOINS | Office of the Governor |
| | Office of the Deputy Governor |
| | Office of the County Secretary |
| | Public Service Board |
| | County treasury and economic planning |
| Social Protection Culture and Recreation | Youth |
| | Sports |
| | Gender |
| | Culture |

Annex III: Composition and Terms of Reference for the Sector Working Groups (SWGs)

There shall be Sector Working Groups composed of the following:

- i. Chairperson chosen by consensus by other Accounting Officers within the SWGs
- ii. Other Stakeholders representing Development Partners, Civil Society Organizations and the Private Sector related to SWGs

The Terms of Reference for Sector Working Groups will be the following:

- i. Coordinate the sector reviews in accordance with the guidelines;
- ii. Identify and prioritize the programmes to be funded as in Annex VI;
- iii. Identify projects to be funded under Public Private Partnerships (PPP);
- iv. Coordinate activities leading to the development of sector reports, Programme Based Budgets; and itemized budgets;
- v. Analyze cost implications of the proposed programmes, projects and policies
- vi. Allocate resources to departments and agencies within the sector in accordance with the agreed criteria.
- vii. Submit all required documents to the county treasury

Roles and Responsibilities of Sector Conveners and Co-conveners

The Sector Conveners and Co-conveners are responsible to the Chief Officer Treasury and the Sector Chairpersons for overall guidance and oversight of the sector working group consultations for sound formulation of sector policies and budget priorities. Specifically, the Conveners and Co-conveners are expected to perform the following tasks:

- ✓ Brief the Sector Chair Persons on the County SWG implementation plan
- ✓ Ensure that SWGs map out their key stakeholders and invite them to the sector consultative meetings
- ✓ Assist SWGs understand and adhere to the MTEF Budget preparation guidelines
- ✓ Ensure that SWGs develop an action plan consistent with timelines set in the budget calendar and the SWG implementation Action Plan
- ✓ Ensure that planned SWGs programmes are anchored on the CIDP,ADP, Sector plans and Kenya Vision 2030 and its Medium

Term Plans

- ✓ Ensure that SWGs develop and document a prioritization and resource allocation criteria which is consistent with the overall guidelines provided by Treasury
- ✓ Ensure that programmes are well costed, and have measurable performance indicators.
- ✓ Ensure ensuing MTEF policy priorities and budget are well informed by the previous performance of the sector/ ministries through such instruments as Annual Progress Reports, Departmental Public Expenditure Review
- ✓ Track the implementation of the SWG planned activities and bring to the attention of the Chairperson/Treasury the challenges facing the exercise and recommended way forward
- ✓ Coordinate the preparation of final Sector Presentation for Public Sector hearings

ANNEX IV: REPORT FORMAT FOR DEPARTMENTAL PUBLIC EXPENDITURE REVIEW

Theme:

Allocating resources to high impact projects

Executive Summary

Under this section departments/agencies are required to provide a brief summary of the key issues in the report. It should highlight the major issues discussed in each section of the report.

1. Introduction

This section should discuss the overall objective of undertaking expenditure review; show the link between the expenditure review and the theme of current financial year as stated above; state any challenges which may hinder effectiveness of expenditure reviews; show the link between the expenditure review and achievement.

2. The Department Programmes

This section should state Mission and Vision of the departments: discuss the vision and mission of the department in relation to its mandate; review the programmes in relation to its mandate and the Vision as stated above; review the expenditures of the department in relation to the programmes and the mandate of the department, review the performance of the programmes of the department in relation to the flagship projects as provided in the CIDP 2013-17, MTP & Vision 2030.

2.1 Expenditure Performance

Indicate broad outputs in relation to the intended output in the previous financial years. The review should be summarized as provided in the format below

| Programme/Sub Programme | Intended Output (Targets) | Output Achieved (Actual) | Remarks |
|-------------------------|----------------------------|--------------------------|---------|
| Programme Name: | | | |
| Programme Outcome:..... | | | |
| Sub-Programme 1: | | | |
| Sub-Programme 2: | | | |
| e.t.c. | | | |

Discuss the implementation of the capital projects (Flagship projects if any).The review should focus on the set targets as spelt out in the ministerial work plan. The table below may be used to summarize the information

| Project | Original contract sum to completion | Expected sum to completion | Original date of completion | Expected date of completion | 2015/16 target | 2015/16 achievement | Remarks |
|---------|-------------------------------------|----------------------------|-----------------------------|-----------------------------|----------------|---------------------|---------|
| | | | | | | | |

State any challenges experienced in implementation of the budget during the years under review (2013/14 – 2015/16)

2.2 Expenditure Analysis for the Period (2013/14 – 2015/16)

Discuss the trends in allocation of total expenditure over the period stated above. Summarize these allocations as provided in Table 2.1 below

Analyze expenditures as indicated in tables 2.1 – 2.7 and clearly explain the observed trends.

Table 2.1: Analysis of Department’s Total Expenditure, (2013/14 – 2015/16) (KShs. Million)

| | Printed Estimates | | | Revised Estimates | | | Actual Expenditure | | |
|--------------------|-------------------|---------|---------|-------------------|---------|---------|--------------------|---------|---------|
| | 2013/14 | 2014/15 | 2015/16 | 2013/14 | 2014/15 | 2015/16 | 2013/14 | 2014/15 | 2015/16 |
| Recurrent | | | | | | | | | |
| Development | | | | | | | | | |
| Total | | | | | | | | | |
| Rec. as % of Total | | | | | | | | | |
| Dev. as % of Total | | | | | | | | | |

Table 2.2: Analysis of Expenditures by Economic Classification

| | Approved Estimates | | | Actual Expenditures | | |
|-------------------------------------|--------------------|---------|---------|---------------------|---------|---------|
| | 2013/14 | 2014/15 | 2015/16 | 2013/14 | 2014/15 | 2015/16 |
| 1. Recurrent Budget | | | | | | |
| Compensation to Employees | | | | | | |
| Use of Goods and Services | | | | | | |
| Grants, Transfers and Subsidies | | | | | | |
| Acquisition of Non Financial Assets | | | | | | |
| Total Recurrent Budget | | | | | | |
| 2. Development Budget | | | | | | |
| Compensation to Employees | | | | | | |
| Use of Goods and Services | | | | | | |
| Grants, Transfers and Subsidies | | | | | | |
| Acquisition of Non Financial Assets | | | | | | |
| Total Development Budget | | | | | | |
| Total Expenditures | | | | | | |

Table 2.3 Analysis of Expenditures by Programmes and Sub Programmes

| | Approved Estimates | | | Actual Expenditures | | |
|-------------------------------------|--------------------|---------|---------|---------------------|---------|---------|
| | 2013/14 | 2014/15 | 2015/16 | 2013/14 | 2014/15 | 2015/16 |
| Programme Name | | | | | | |
| Sub Programme 1 | | | | | | |
| 1. Recurrent Budget | | | | | | |
| Compensation to Employees | | | | | | |
| Use of Goods and Services | | | | | | |
| Grants, Transfers and Subsidies | | | | | | |
| Acquisition of Non Financial Assets | | | | | | |
| 2. Development Budget | | | | | | |
| Compensation to Employees | | | | | | |
| Use of Goods and Services | | | | | | |
| Grants, Transfers and Subsidies | | | | | | |
| Acquisition of Non Financial Assets | | | | | | |
| Total Expenditures | | | | | | |

NB/ Repeat the above for all sub programmes of each programme

Table 2.4: Expenditure by Sub-Vote or By Functional Units (KShs. Million)

| | Approved Estimates | | | actual expenditures | | |
|-----------------------------|--------------------|---------|---------|---------------------|---------|---------|
| | 2013/14 | 2014/15 | 2015/16 | 2013/14 | 2014/15 | 2015/16 |
| 1.Recurrent Budget | | | | | | |
| Sub-Vote 1 | | | | | | |
| Sub-Vote 2 | | | | | | |
| Sub-Vote3 | | | | | | |
| ..Sub- Vote n | | | | | | |
| Total Recurrent | | | | | | |
| 2.Development Budget | | | | | | |
| Sub-Vote 1 | | | | | | |
| Sub-Vote 2 | | | | | | |
| Sub-Vote3 | | | | | | |
| ..Sub- Vote n | | | | | | |
| Total Development | | | | | | |
| 3 Total Budget | | | | | | |

Sources of finances**Table 2.5: Sources of Finances (KShs. Million)**

| | Approved Estimates | | | Actual Receipts | | |
|------------------|--------------------|---------|---------|-----------------|---------|---------|
| | 2013/14 | 2014/15 | 2015/16 | 2013/14 | 2014/15 | 2015/16 |
| GOK | | | | | | |
| Recurrent A-in-A | | | | | | |
| Donor | | | | | | |
| Revenue | | | | | | |
| Loan | | | | | | |
| Grant | | | | | | |
| AIA | | | | | | |
| Loan | | | | | | |
| Grant | | | | | | |
| Others- Specify | | | | | | |
| Total | | | | | | |

Clearly state the reasons for divergences between budget and the actual receipts

2.3 Analysis of Pending Bills

Analyze the trends in stock of pending bills according to type (recurrent and development)

Provide the nature of pending bills e.g. utility, personal claim etc

Analyze the stock in pending bills as a proportion of total ministry expenditure over the period of review.

Discuss any measures undertaken or proposed to settle these pending bills.

Table 2.7: Summary of Pending Bills by nature and Type (KShs. Million)

| Type/nature | 2015/16 | 2016/17 |
|----------------------------|---------|---------|
| 1. Recurrent | | |
| Utility | | |
| Telephone | | |
| Electricity | | |
| Water | | |
| Personal Claims | | |
| Others-Specify | | |
| 2. Development | | |
| | | |
| | | |
| | | |
| Others-Specify | | |
| Total Pending Bills | | |

3. Human Resources Development and Capacity Building

- i. Discuss key personnel changes over the past 3 years and how it has affected the performance of the County
- ii. State any constrains to service delivery
- iii. Describe efforts being undertaken to combat HIV/AIDS, disability and gender mainstreaming issues in the County
- iv. Review implementation of the previous training needs assessment undertaken and its impact on service delivery.

4. Work Plan for Implementation of Recommendations of 2017 DPER

In this section, provide a work plan for implementation of the proposed recommendations of the 2017 DPER

5. Challenges

In this section discuss any challenges experienced in reviewing the expenditures and the budget process in general

6. Conclusions

This section should provide conclusions drawn from the review

7. Key Recommendations

This section should provide recommendations to improve implementation of the budget in terms of efficiency, effectiveness, timeliness and target for better service delivery.

ANNEX V. STANDARD FORMAT FOR PRESENTATION OF PROGRAMME BASED BUDGETS

VOTE:

A. Vision

B. Mission

C. Context and Strategy for Budget Intervention;

This section should briefly explain the overall goal of each sub-sector and the context within which the budget is required

D. Programmes and their Objectives (*List all the programmes and their objectives*).
Please note that each programme must have only one objective

E. Summary of Expenditure by Programmes, 2017/18 – 2019/20 (KShs Millions)

| Sub Programme (SP) | Approved Estimates 2016/17 | Estimates 2017/18 | Projected Estimates | |
|---|----------------------------|-------------------|---------------------|---------|
| | | | 2018/19 | 2019/20 |
| Programme 1: (State the name of the programme here) ¹ | | | | |
| SP 1. 1 | | | | |
| SP 1. 2. | | | | |
| ... N | | | | |
| Total Expenditure | | | | |
| Programme 2: (State the name of the programme here) | | | | |
| SP 2. 1 | | | | |
| SP 2. 2. | | | | |
| ... N | | | | |
| Total Expenditure | | | | |
| Total Expenditure of Vote ----- | | | | |

F. Summary of Expenditure by Economic Classification² (KShs. Million)

¹ **NB. Repeat as shown in the Table under section “C” above for all Programmes. Provide total expenditure for each programme and their summation must equal the total expenditure of the vote.**

| Expenditure Classification | Approved Estimates 2016/17 | Estimates 2017/18 | Projected Estimates | |
|--|-------------------------------|----------------------|---------------------|---------|
| | | | 2018/19 | 2019/20 |
| (1) Current Expenditure | | | | |
| Compensation to Employees | | | | |
| Use of goods and services | | | | |
| Current Transfers Govt. Agencies | | | | |
| Other Recurrent | | | | |
| (2) Capital Expenditure | | | | |
| Acquisition of Non-Financial Assets | | | | |
| Capital Transfers to Government Agencies | | | | |
| Other Development | | | | |
| Total Expenditure of Vote 11 | | | | |

G. Summary of Expenditure by Programme and Economic Classification³ (KShs. Million)

| | Approved Estimates 2016/17 | Estimates 2017/18 | Projected Estimates | |
|--|-------------------------------|----------------------|---------------------|-----------|
| | | | 2018/19 | 2019/2020 |
| Programme 1: (State the name of the programme here) | | | | |
| Sub-Programme Name.....(Repeat as necessary if a programme has more than one Sub-Programme) | | | | |
| Current Expenditure | | | | |
| Compensation to Employees | | | | |
| Use of goods and services | | | | |
| Current Transfers Govt. Agencies | | | | |
| Other Recurrent | | | | |
| Capital Expenditure | | | | |
| Acquisition of Non-Financial Assets | | | | |
| Capital Transfers to Govt. Agencies | | | | |
| Other Development | | | | |
| Total Expenditure | | | | |
| Programme 2: (State the name of the programme here) | | | | |
| Sub-Programme Name.....(Repeat as necessary if a programme has more than one Sub-Programme) | | | | |
| Current Expenditure | | | | |
| Compensation to Employees | | | | |
| Use of goods and services | | | | |
| Current Transfers Govt. Agencies | | | | |
| Other Recurrent | | | | |
| Capital Expenditure | | | | |
| Acquisition of Non-Financial Assets | | | | |
| Capital Transfers to Govt. Agencies | | | | |

² The total current expenditure and capital expenditure must be equal the total expenditure vote given in tables E, F, & G.

³ The total current and capital expenditure for each programme in G, must add up to the total expenditure of the programme given in Table E. Please note further that The Total Current and Capital expenditures given in Table G, must add up to the one given in Table F. i.e. Expenditure by Economic classification. **Ensure consistency in all the figures in the Tables**

| | Approved Estimates 2016/17 | Estimates 2017/18 | Projected Estimates | |
|-------------------|----------------------------|-------------------|---------------------|-----------|
| | | | 2018/19 | 2019/2020 |
| Other Development | | | | |
| Total Expenditure | | | | |

H. Summary of the Programme Key Outputs and Performance Indicators

| Name of Sub Programme (SP) | Key Outputs (KO) ⁴ | Key Performance Indicators (KPI) ⁵ |
|--|-------------------------------|---|
| PROGRAMME 1: (Name of Programme) | | |
| <i>Outcome: (Each programme should have one outcome)</i> | | |
| <i>SP1.1</i> | | |
| <i>SP1.2SPN</i> | | |
| PROGRAMME 2: (Name of Programme) | | |
| <i>Outcome: (Each programme should have one outcome)</i> | | |
| <i>SP2.1</i> | | |
| <i>SP2.2SPN</i> | | |

⁴ Outputs are defined as goods and services provided by Government agencies. Some examples include: teaching hours delivered, immunizations provided or welfare benefits paid

⁵ Performance Indicators relate to the measurement of the degree to which the stated programme objectives were reached

ANNEX VII: DEPARTMENTAL PROGRAMMES

| | Vote | Programme/Sub-Programme | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 | Outcome |
|----------|------------------------|---|--------------------|-----------|-----------|-----------|---------|
| | | County Assembly | 634,799,732 | | | | |
| 1 | County Assembly | P1 General Administration, Planning and Support Services | 269,841,673 | | | | |
| | | SP1.1 Employee Compensation | 209,094,154 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | SP 1.3 Infrastructure development | 60,747,519 | | | | |
| | | P2 Legislative Representation and Oversight services | 364,958,059 | | | | |
| | | SP 2.1 Legislative Representation and Oversight services | 364,958,059 | | | | |

| | Vote | Programme/Sub-Programme | 2017/2018 | 2018/ 2019 | 2019/ 2020 | 2020/ 2021 | Outcome |
|---|---|---|--------------------|---------------|---------------|---------------|---------|
| 2 | The County Executive Services | County Executive Services | 495,733,087 | | | | |
| | | P1 General Administration, Planning and Support Services | 485,141,941 | | | | |
| | | SP1.1 Employee Compensation | 132,896,052 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | SP1.2 Legal services | 2,500,000 | | | | |
| | | SP1.3 Public relation and protocol Services | - | | | | |
| | | SP1.4 Communication Services | - | | | | |
| | | SP1.5 County Public Board Services | 45,034,573 | | | | |
| | | SP1.6 Infrastructural development | 101,843,408 | | | | |
| | | SP1.7 County Secretary and Public Administration | 77,297,064 | | | | |
| | | SP1.8 Sub County Administration Services | 125,570,844 | | | | |
| | | P2 Infrastructure Development | - | | | | |
| | | P3 Civic Education Development Services | 3,000,000 | | | | |
| | | P4 Intergovernmental Relations services | 7,591,146 | | | | |
| 3 | Treasury & Economic Planning | Treasury & Economic Planning | 326,984,728 | | | | |
| | | P1 General Administration and Planning services | 226,920,121 | | | | |
| | | SP1.1 Employee Compensation | 195,420,121 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | SP1.2. Supply chain Services | 500,000 | | | | |
| | | SP1.3. Internal Audit Services | 1,000,000 | | | | |
| | | SP1.4. Emergency Fund | 30,000,000 | | | | |

| | Vote | Programme/Sub-Programme | 2017/2018 | 2018/ 2019 | 2019/ 2020 | 2020/ 2021 | Outcome |
|--|----------|--|--------------------|---------------|---------------|---------------|---------|
| | | P2 Revenue Services Development Services | 65,512,137 | | | | |
| | | SP2.1 County Revenue System | 2,400,000 | | | | |
| | | SP2.2 Cash Transfer to Agencies (CLMC & LMAs) | 2,880,000 | | | | |
| | | SP2.3 Infrastructural Development | 60,232,137 | | | | |
| | | P3 Budget, Monitoring and Evaluation Services | 7,500,000 | | | | |
| | | SP3.1 Economic Planning Services | - | | | | |
| | | SP3.2 Monitoring and Evaluation Services | 3,500,000 | | | | |
| | | SP3.3 Budget process and public participation services | 4,000,000 | | | | |
| | | P4.C&P Programme | 27,052,470 | | | | |
| | | | Approved Estimates | | | | |
| | 4 | Lands, Housing & Urban Development | 237,982,827 | | | | |
| | | P1 General Administration services | 123,284,900 | | | | |
| | | SP1.1 Employee Compensation | 31,831,294 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | SP1.2: Physical Planning Development | 91,453,606 | | | | |
| | | SP1.4 Acquisition of Institutional Land Banks | - | | | | |
| | | SP1.5 Urban and Rural Development Plans | - | | | | |
| | | SP1.6 Land Adjudication and Demarcation | - | | | | |
| | | P2 .Urban development services | 114,697,927 | | | | |
| | | SP2.1 General Administration services for Kabarnet | 23,943,900 | | | | |
| | | SP2.2 Urban Development services Kabarnet | 43,637,05 | | | | |

| | Vote | Programme/Sub-Programme | 2017/2018 | 2018/ 2019 | 2019/ 2020 | 2020/ 2021 | Outcome |
|----------|--|---|--------------------|---------------|---------------|---------------|---------|
| | | | 6 | | | | |
| | | SP2.3 General Administration services for Eldama Ravine | 22,502,132 | | | | |
| | | SP2.4 Urban development Services for Eldama ravine | 24,614,839 | | | | |
| 5 | Education and ICT | Education and ICT Services | 597,757,865 | | | | |
| | | P1 General Administration, Planning and Support Services | 293,214,784 | | | | |
| | | SP1.1 Employee Compensation | 253,214,784 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | SP1.2 Scholarship and other educational benefits | 40,000,000 | | | | |
| | | P2. Early Childhood Development Education | 268,055,581 | | | | |
| | | P3 County Polytechnics Development | 27,737,500 | | | | |
| | | P4 Information, Communication and Technology (ICT) Development | 8,750,000 | | | | |
| 6 | Industrialization, Commerce and Tourism | Industrialization, Commerce and Tourism | 165,536,742 | | | | |
| | | P1 General Administration, Planning and Support Services | 73,890,386 | | | | |
| | | SP1.1 Employee Compensation | | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | P2 Tourism and Wildlife Conservation Development | 23,700,000 | | | | |
| | | P3 Trade Development | 15,500,000 | | | | |
| | | P4 Cooperative Development | 3,000,000 | | | | |
| | | P5 Industrial Development | 49,446,356 | | | | |
| 7 | Water and Irrigation | Water and Irrigation | 683,266,838 | | | | |

| | Vote | Programme/Sub-Programme | 2017/2018 | 2018/ 2019 | 2019/ 2020 | 2020/ 2021 | Outcome |
|----------|--------------------|--|--------------------|---------------|---------------|---------------|---------|
| | Water | P1 General Administration, Planning and Support Services | 113,216,214 | | | | |
| | | SP1.1 Employee Compensation | 113,216,214 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | P2 Water Supplies Development | 536,290,624 | | | | |
| | | SP2.1 Pipe line extensions and rehabilitation, Drilling and equipping of b/h | 483,015,624 | | | | |
| | | SP2.2 Construction and Rehabilitation of Water Pans | 53,275,000 | | | | |
| | | P3 Irrigation Development | 33,760,000 | | | | |
| | | SP3.1 Head works and conveyance systems | 33,760,000 | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | Approved Estimates | | | | |
| 8 | Environment | Environment | 91,103,101 | | | | |
| | | P1 General Administration, Planning and Support Services | 32,561,746 | | | | |
| | | SP1.1 Employee Compensation | 32,561,746 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | P2 Environmental conservation and Management | 17,835,000 | | | | |
| | | SP2.1 Solid waste management | - | | | | |
| | | SP2.2 Protection of rivers and streams | 7,200,000 | | | | |
| | | P3 Natural resource conservation and management | 40,706,355 | | | | |
| | | Sp3.1 County forest conservation and management | 8,300,000 | | | | |
| | | Sp3.2 soil and water conservation | 32,406,355 | | | | |

| | Vote | Programme/Sub-Programme | 2017/2018 | 2018/ 2019 | 2019/ 2020 | 2020/ 2021 | Outcome |
|----|---|---|----------------------|---------------|---------------|---------------|---------|
| 9 | Health Services | Health Services | 2,203,855,827 | | | | |
| | | P1 General Administration, Planning and Support Services | 1,620,786,481 | | | | |
| | | SP1.1 Employee Compensation | 1,620,786,481 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | P2 Curative Health Care Services | 583,069,346 | | | | |
| | | SP2.0 Curative Health Care Services | 123,500,000 | | | | |
| | | SP2.1 Conditional Allocation of Free Maternity , Equipment, World Bank and others | - | | | | |
| | | SP2.2. County Referrals, Health Facilities Operations | 231,553,128 | | | | |
| | | SP2.3 Upgrading of Rural health centres and Dispensaries | 282,016,218 | | | | |
| | | P3 Preventative and Promotive Health Services | - | | | | |
| | | SP3.1 Disease Surveillance | - | | | | |
| 10 | Agriculture, Fisheries, Veterinary and Livestock | Agriculture, Fisheries, Veterinary and Livestock | 422,627,414 | | | | |
| | | P1 General Administration, Planning and Support Services | 238,813,217 | | | | |
| | | SP1.1 Employee Compensation | 232,244,754 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | SP1.2 Farmers Training College | 6,568,463 | | | | |
| | | P2 Livestock Development and Management | 169,169,451 | | | | |
| | | SP2.1 Livestock vector Control | 44,229,127 | | | | |
| | | SP 2.2 Livestock and farm produce value addition | 6,440,650 | | | | |
| | | SP2.3 Livestock Improvement, Pasture and fodder development | 117,499,6 | | | | |

| | Vote | Programme/Sub-Programme | 2017/2018 | 2018/ 2019 | 2019/ 2020 | 2020/ 2021 | Outcome |
|-----------|--|--|--------------------|---------------|---------------|---------------|---------|
| | | | 74 | | | | |
| | | SP2.4 Apiculture Development | 1,000,000 | | | | |
| | | P3 Crop Production and Management | 11,841,573 | | | | |
| | | SP3.1 Agribusiness Infrastructure development | 11,841,573 | | | | |
| | | P4 Fisheries Development and Management | 2,803,173 | | | | |
| | | SP4.1 Dam Fisheries Development | 900,000 | | | | |
| | | SP4.2 Aquaculture Development | 1,903,173 | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | Approved Estimates | | | | |
| 11 | Transport and Infrastructure | Transport and Infrastructure | 629,343,680 | | | | |
| | | P1 General Administration, Planning and Support Services | 63,372,632 | | | | |
| | | SP1.1 Employee Compensation | 63,372,632 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | P2 Rural Roads Development | 547,496,383 | | | | |
| | | 2.1 Rural Roads Opening, Rehabilitation, Crossing and Structures Development | 416,771,383 | | | | |
| | | 2.3 Roads Maintenance Fuel Levy Fund | 130,725,000 | | | | |
| | | P3 Urban Roads Development | 18,474,665 | | | | |
| | | SP3.1 Improvement of urban roads | 18,474,665 | | | | |
| 12 | Youth, Gender, Sports and Culture | Youth, Gender, Sports and Culture | 153,263,910 | | | | |

| | Vote | Programme/Sub-Programme | 2017/2018 | 2018/ 2019 | 2019/ 2020 | 2020/ 2021 | Outcome |
|--|------|---|----------------------|---------------|---------------|---------------|---------|
| | | P1 General Administration, Planning and Support Services | 36,165,660 | | | | |
| | | SP1.1 Employee Compensation | 36,165,660 | | | | |
| | | SP1.2 Operations and Maintenance | | | | | |
| | | P2. Development of sports, youth and cultural conservation | 117,098,250 | | | | |
| | | SP 2.1 Sports Development | 79,598,250 | | | | |
| | | SP 2.2 Youth Development | 18,500,000 | | | | |
| | | SP 2.3 Culture Conservation | 7,000,000 | | | | |
| | | SP 2.4 Development fund (Youth & women) | 4,000,000 | | | | |
| | | SP 2.5 Support to Elderly | 8,000,000 | | | | |
| | | Grand Total | 6,642,255,753 | | | | |

ANNEX VII: SECTOR WORKING GROUP REPORT FORMAT

TABLE OF CONTENTS

(Please ensure that Headings and Subheadings are identical to those in the report)

EXECUTIVE SUMMARY

(Restate conclusions for each section and summarize findings and recommendations under this section)

CHAPTER ONE:

1. INTRODUCTION

- 1.1. Background
- 1.2. Sector Vision and Mission
- 1.3. Strategic goals/Objectives of the Sector
- 1.4. Sub-Sectors and their, Mandates
- 1.5. Autonomous and Semi Autonomous Government Agencies
- 1.6. Role of Sector Stakeholders

(The introduction should briefly describe context; identify general subject; describe the problem or issue to be reported on; define the specific objective for the report; outline the scope of the report; and comment on any limitations of the report)

CHAPTER TWO

2. PERFORMANCE AND ACHIEVEMENTS OF THE SECTOR DURING THE PERIOD 2013/14 – 2016/17

- 2.1. Performance of Programmes
- 2.2. Key indicators of Sector and Sub-Sector Performance
- 2.3. Expenditure Analysis
 - 2.3.1. Analysis of recurrent expenditure
 - 2.3.2. Analysis of Development Expenditure
 - 2.3.3. Analysis of Externally Funded Programmes
- 2.4. Review of Pending Bills
 - 2.4.1. Recurrent Pending Bills
 - 2.4.2. Development Pending Bills

CHAPTER THREE

3. MEDIUM TERM PRIORITIES AND FINANCIAL PLAN FOR THE MTEF PERIOD 2010/11 – 2012/13

- 3.1. Prioritization of Programmes and Sub-Programmes
 - 3.1.1. Programmes and their Objectives

⁶ Chapters 1 – 5 should form the main body of the report and should be divided into logical sections and subsections, using appropriate headings and numbering. Its purpose is to explain the conclusions and to justify the recommendations

- 3.1.2. Programmes, Sub-Programmes, Expected Outcomes, Outputs, and Key Performance Indicators for the Sector
- 3.1.3. Programmes by Order of Ranking
- 3.2. Analysis of Resource Requirement by:
 - 3.2.1. Sector
 - 3.2.2. Sub-Sectors
 - 3.2.3. Programmes and Sub-programmes
 - 3.2.4. Economic classification
- 3.3. Analysis of Resource Requirement versus allocation by:
 - 3.3.1. Recurrent
 - 3.3.2. Development
 - 3.3.3. Semi Autonomous Government Agencies
 - 3.3.4. Programmes and sub-programmes, and
 - 3.3.5. Economic classification

CHAPTER

4. CROSS-SECTOR LINKAGES

CHAPTER FIVE

5. EMERGING ISSUES AND CHALLENGES

CHAPTER SIX

6. CONCLUSION

This section should summarize the key findings of the report, as outlined in the discussion under the chapters 1-5 of the report. The Conclusions should relate specifically to the report's objectives (as set out in the introduction); identify the major issues; be arranged in order of importance; be specific, and to the point; and be a list of numbered points

CHAPTER SIX

7. RECOMMENDATIONS

This section should outline future actions. The Recommendations should be action orientated, and feasible; Relate logically to the Conclusions; be arranged in order of importance; and be to the point

REFERENCES

This section should list the sources referred to in the report

APPENDICES

Appendices should contain information that is too complex to include in the report. You need to direct readers to this information, as in "Appendix A provides an overview of the Budget of Ministry X".